

# Options for taking forward 2011 G20 proposals – implications for ICA

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# Introduction

- Nov 2011 UK/DFID report
- ICA Members consulted
- DFID update report on follow-up actions to complement ICA report (June 2012)
- Key Points for Secretariat & ICA Members

# Challenges (& Opportunities)

- G20 MIWG & HLP recommendations
- PIDA Action Plan
- African Heads of State endorsements
- G8 to G20 expansion & outreach
- Innovation in financing
- On-line knowledge & match-making
- Sector Platforms
- Resource & staffing issues

# Three ICA Options

**a. “Do Minimum”**

(Does not deliver what African HoS require)

**b. “Widen & Deepen”**

pragmatic....incremental improvement)

(Recommended/

**c. “Catalytic”**

(Aspirational...would require additional impetus and resource)

# Option Analysis

Option	Advantages	Disadvantages
<b>1. “Do Minimum”</b>	<ul style="list-style-type: none"> <li>• Minimal Secretariat resources.</li> <li>• Minimal Secretariat staffing.</li> <li>• Minimal ICA Member effort.</li> <li>• Minimal level of challenge.</li> </ul>	<ul style="list-style-type: none"> <li>• Minimal ICA achievement.</li> <li>• Failure to progress PIDA Action Plan.</li> <li>• Failure to respond to G20 MDB IWG.</li> <li>• Loss of confidence in ICA as a valuable institution.</li> <li>• Ultimately, withdrawal of support and closure?</li> </ul>
<b>2. Widen &amp; Deepen</b>	<ul style="list-style-type: none"> <li>• Manageable provision of extra resources to Secretariat.</li> <li>• Manageable provision of extra staff &amp; secondees to Secretariat.</li> <li>• Moderate increase in Member effort. Three of four sector platforms supported (not yet ICT).</li> <li>• Medium level of challenge.</li> <li>• Pragmatic and incremental approach in a time of economic uncertainty, resource shortage and institutional change.</li> </ul>	<ul style="list-style-type: none"> <li>• Ad hoc &amp; voluntary system of resourcing and provision of secondees continues.</li> <li>• Skill sets available do not always match needs.</li> <li>• Delays &amp; gaps in provision of resources &amp; skills – leading to unpredictability for management and planning.</li> <li>• Differential responses from members with respect to sector platforms supported.</li> <li>• Unlikely to deliver to full expectations on PIDA AP &amp; G20 MDG IWG.</li> </ul>
<b>3. “Catalytic”</b>	<ul style="list-style-type: none"> <li>• Transformational shift in level of effort and outreach of ICA &amp; Secretariat.</li> <li>• Will require predictable and core contributions (some in kind may be appropriate) from Members.</li> <li>• Responds directly to African needs and African Heads of State aspirations and requirements.</li> <li>• Systematic strengthening of monitoring, reporting and evaluation processes and institutions.</li> </ul>	<ul style="list-style-type: none"> <li>• Economic realities make significantly enhanced resource provision unlikely in 2012.</li> <li>• Outreach to potential new G20 members still requires the “carrot” of voluntary contributions.</li> <li>• Premature to substantially re-invest until findings of review of current SBP are reported (end 2012).</li> <li>• Additional staffing likely to be difficult to achieve in the short-term.</li> <li>• Some modification to Operational Guidelines required.</li> <li>• Institutional change to increase ability of senior AfDB/ICA staff to devote more time to outreach activities will take time to achieve.</li> </ul>

# ICA Member choices?

- **P:** *“Proceed in Principle”*.
- **S:** Agree that Secretariat undertake next steps/actions.
- **C:** Agree to consider (formal response next ICA meeting November 2012).
- **D:** Discuss (and make Recommendations).

# Short-term Actions (3-6 months)

## Staffing

- Enhance core admin & logistic support for Sector Platforms by 1-2 [**P**]
- Extend Seconded initial contract to 3 (+1) years [**C**]
- One additional F/T seconded requested (Private sector/finance?) [**C**]

## ICA meeting frequency

- Maintain 6 month frequency during transition/current SBP if extended [**P**]
- Reduce to annual event for next SBP (with 6 monthly reports) [**P**]

# Short-term Actions: Sustainable Business Plan (SBP)

- ✓ Extend existing SBP by *circa* one year to end 2013 [**P**]
- **Sub-Option 1:** Full Review SBP by Nov 2012 & Design of 2014-2016 SBP by June 2013 [**D**]
- ✓ (NB: establish Reference Group )
- **Sub-Option 2:** Focus on forward look & design of 2013-2015 SBP [**D**]
- **Sub-Option 3:** Undertake “light-touch” review of existing SBP from last MTR (by Nov 2012) & focus on forward look & design of 2014-2016/17 SBP (by Jun 2013) [**S**]



# Short-term Actions

## Secretariat Approach

- Retain “light touch” & voluntary approach
- Review/revise for next SBP [**P**]

## G20 Outreach

- High Level Champion [**D**]
- Accelerate – Turkey, Brazil, Korea, RSA [**S**]
- Approach China Development Bank/China [**S**]
- Invite India to host/lead ICT platform? [**S**]

# Medium-term Actions (6-12 months)

## Resources

- More consistent core finance for Secretariat [**C&S**]
- Longer-term staffing/financial frameworks from existing core Members [**S**]

## Sector Platforms

- Strengthen co-ordination between bilateral leads [**S**]
- Allocate specific sector platform budgets [**S**]

## Outreach

- Appoint High Level Champion (resources?) [**S & D**]
- Follow-up with India & China [**S**]
- UK G8 Presidency opportunities in 2013 [**C**]