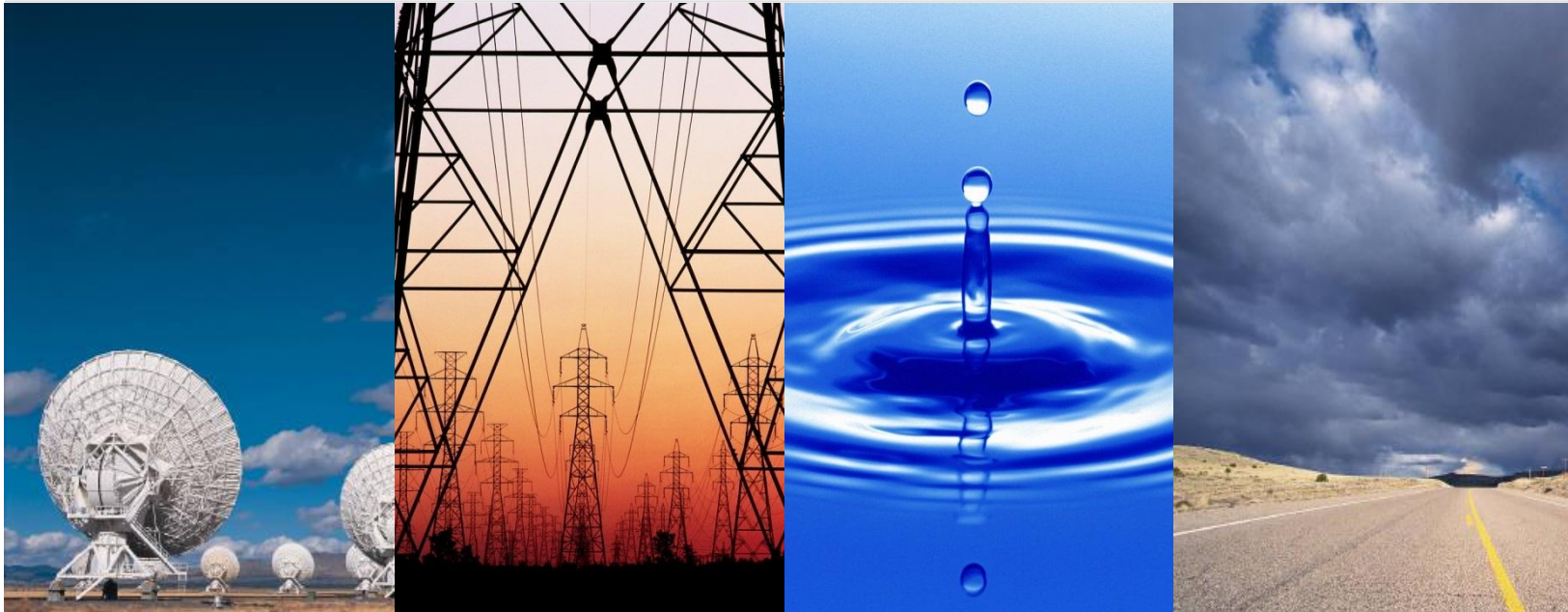


ICA Administration & Management



**M. Hassan
Coordinator - ICA Secretariat**

PRESENTATION OUTLINE

- ICA in 2011 – Overview
- ICA Staff
- Financial Management
- Progress on Activities in 2011
- Planned activities for 2012
- Conclusions
- Challenges

OVERVIEW - ICA IN 2011

- 2011 - a busy and successful year
- **New initiatives:**
 - ✓ ICA Expansion
 - ✓ Active Role in G20 MDB Action Plan
- **Outreach activities** intensified
- **Water Platform** now in operation
- **ICA website** - Major additions & improvements
- **Regional Programmes** - first grant approved

ICA STAFF

New ICA Staff in 2011

- **ICA Coordinator** appointed 1st January
- **German secondee** for Water Platform: January
- **Team Assistant** seconded by AfDB: October
- **Communications Officer** – Consultant: October

Current ICA staff: 8

- Four seconded from AfDB: Coordinator, Infrastructure Expert, Team Assistant, Secretary
- Two experts seconded from Germany – KfW
- One expert from Japan - JICA
- One part-time expert from UK - DFID

ICA STAFF REPLACEMENT

- **ICA Staff Contracts due to expire:**
 - ✓ German expert (Advisor to Coordinator): December 2011
 - ✓ Japanese expert (Transport): March 2012
 - ✓ UK expert (DFID): May 2012

- Decision on extension/replacement of contracts

- An Operation Officer will be recruited to replace the German expert (Advisor to the Coordinator)

- Recruitment of TA funded by Agence Française de Développement in progress. Finalized end of 2011.

FINANCIAL MANAGEMENT

- **Pledges 2010-2012 BSP** - US\$6.57 million
- **Member Contributions** - US\$3.39 million as of 30/9/11 (cumulative)
- **AfDB Contribution** - US\$2.7 million (cumulative)
- **Cash Balance** - US\$2.3 million as of 30/9/11
- **Budget 2012** - US\$1.8 million
- **Member In-kind Contributions** – continued
- **AfDB Annual Budget Contribution** – continued
- **External Auditors' Report 2007-2010** completed & distributed to members

PROGRESS ON ACTIVITIES 2011

Sector Activities - Three Pillars of SBP

- ✓ Enhanced coordination (Energy, Transport and Water Sector Platforms)
- ✓ Regional Infrastructure Programmes
- ✓ Increased knowledge

■ Focus now on:

- ✓ cross-cutting issues
- ✓ outreach activities
- ✓ 2012 work programme

OUTREACH ACTIVITIES - 2011

Cross-cutting:

- ✓ India (Africa-India Conclave)
- ✓ Seminar on global airport PPPs co-organized with IFC
- ✓ G20 discussions on ICA expansion: G20 outcomes -infrastructure pillar
- ✓ PPP implementation in Energy Sector in Africa with UNECA & Korea Energy Economics Institute
- ✓ Tripartite & IGAD Infrastructure Investment Conference
- ✓ PIDA workshops: Contributions & participation

- **Strategic Business Plan (SBP)**
- ✓ Planning/Management: Updated logframe

PLANNED ACTIVITIES 2012

General

- Preparation for ICA Annual Meeting 2012
- Mid-term review of SBP
- Address ICA staffing needs
- Review 2007 ICA Operating Procedures (in line with ICA expansion to G20)
- Implementation of activities: Infrastructure Pillar of G20 MDBs Action Plan
- Continued efforts on ICA expansion and outreach to non-member countries

PLANNED ACTIVITIES 2012

Enhanced coordination - Sector Platforms

- **Energy:** continue VCs; Power Status Reports and Papers on African / Nigerian IPPs
- **Transport:** finalize study Port & Airport PPPs and organize sensitization workshop; continue OSBP activities and promotion in French Africa; organize OSBP workshop
- **Water:** organize two Platform meetings; continue support of AMCOW program; prepare study on best practices and benefit-sharing in cross-border investments; organize seminar with IFC on Water PPPs

PLANNED ACTIVITIES 2012

Regional Infrastructure Programmes

- Update and maintain ICA regional programmes webpages on quarterly basis, with lead member and RECs feedback
- Support Lead Member, RECs and Specialized Institution efforts to scale up finance through process grant funding proposals
- Further develop and promote GIS with EIB
- Continue active participation in PIDA implementation, promote Tunnel of Funds concept, facilitate Regional Programmes

PLANNED ACTIVITIES 2012

Increased Knowledge

- Prepare 2011 Annual Report
- Continue support of AICD/AIKP database
- Publish studies - Sector Platforms, assessment of PPF performance (under G20 outcomes), etc.
- Promote & populate Knowledge Center
- Release & promote new online Project Preparation User Guide
- Support Initiative for Risk Mitigation in Africa (IRMA)

PLANNED ACTIVITIES 2012

Communication in support of SBP

- Develop ICA Communications tools: style guide, image bank, document & Powerpoint templates, etc.
 - ICA brochures
 - Core briefs on infrastructure sectors
 - Report activities of ICA sectors: ICA news briefs and possible articles for publication
 - Develop ICA web content
 - Develop ICA Communications Strategy
-

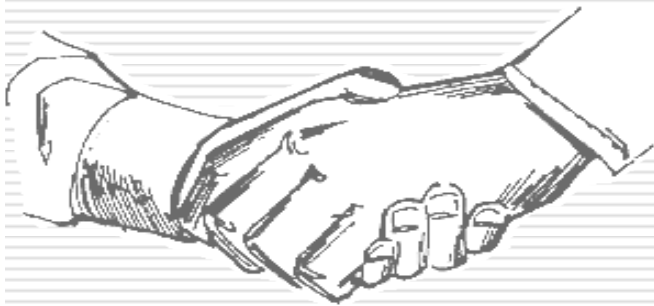
CONCLUSIONS

- In 2011, ICA implemented its mandate in accordance with SBP 2010-2012
- Annual Report is a unique source of information on infrastructure financing in Africa
- Sector platforms are now in full swing and playing a vital coordination role
- A number of quality knowledge products have been produced
- Small grants for the RECs have commenced
- ICA is now solidly engaged in outreach activities
- ICA has embarked on new initiatives

CHALLENGES

Despite significant achievements, there remain a number of challenges to address:

- ICA Expansion from G8 to G20
- Meeting diversified stakeholder expectations
- Defining ICA's role in G20 MDBs Action Plan
- Continued support by Members for new ICA initiatives – funding & staffing
- Review of 2007 ICA Operational Procedures



Thank you

ICA Secretariat
c/o African Development Bank
PO Box 323
1002 TUNIS Belvedere
TUNISIA

www.icafrica.org