

Infrastructure Consortium for Africa ICA Annual Meeting

*Guidance for preparing the ICA Business Plan
2009 - 2012*

Areas of consensus

- Preference for an enhanced “status quo” building on the original objectives, although these are evolving in terms of emphasis
- Need to move to “SMART” objectives
- Comparative advantage of ICA is its convening power, - facilitating, catalyzing, coordinating, monitoring.
- ICA serves as a platform for coordination.
- Brokering at programme, not project, level - such as the North-South Corridor of Eastern & Southern Africa
- 3-year Business Plan

Principles for SMART objectives

- ICA members will align their infrastructure support to AU Summit prioritised regional programmes, AICD and PIDA outcomes
- AICD provides baseline data & framework for setting & monitoring ICA objectives
- ICA Secretariat acts as a communication interface between African partners and ICA members
- ICA members to coordinate their capacity building efforts in AUC, RECs and other regional bodies
- All objectives to have monitor-able indicators

1. Increasing finance

This is the over-arching ICA objective

- ICA members will:
 - work together to reduce the financing gap
 - maintain their commitments in spite of the financial crisis
- ICA members, China and Arab funds to provide data on commitments and disbursements to Secretariat
- Secretariat to expand coverage to other sources of finance
- Secretariat reports regularly to ICA members to assess progress on reducing the financing gap

2. Increased coordination

- ICA members and non-members, such as, China and Arab partners provide coordinated financing support
- Operationalise “Paris” country good practice at regional level
- Secretariat facilitates discussions around key issues, PIDA, between ICA members, other DPs & African partners
- Mobilise private sector partners to contribute to programme conception, design and financing

3. Removal of policy and technical blockages

- Reducing transaction costs and reducing time to project completion
- Define those blockages that cause the major programme delays and cost money
- Identify ICA members willing to lead on specific sectors or issues
- Use ICA - US Treasury power workshop as a model for other sectors

4. Increased knowledge

Secretariat to manage a database on who is doing what on:

- Investment in infrastructure projects - country and regional level
- Project preparation
- Capacity building

Enhanced communications

Implement an ICA-branded communication programme