



The Infrastructure Consortium for Africa
Le Consortium pour les infrastructures en Afrique

ICA Members Meeting Tunis, 10-11 September 2009 Final Outcome Statement

On September 10 and 11, 2009 the African Development Bank (AfDB) hosted a meeting of ICA members in Tunis to discuss the ICA Strategic Business Plan (SBP) and ICA Communications Strategy elaborated by the ICA Secretariat for the period 2010-2012. The list of participants is attached in Annex 1.

Mr. Bobby J. Pittman, Vice President Infrastructure, Private sector and Regional Integration, African Development Bank opened the meeting and chaired the first two sessions. In his opening remarks, Mr. Pittman emphasized the key role that ICA can play by using its convening power to assist in closing the infrastructure gap in Africa. He went on to propose some priority areas for the Consortium to consider in its work programme going forward. This includes knowledge sharing, increased coordination among stakeholders and outreach to other development players, including the private sector.

Following a presentation of the highlights of the SBP by the ICA Secretariat, members deliberated on the four pillars of the SBP: (a) effective coordination; (b) advocacy and brokering; (c) knowledge and information sharing; and (d) communication. The final session of the meeting dealt with the implementation of the SBP including the ICA Operating Procedures, the ICA Secretariat budget and staffing, and members' support to SBP activities.

Key outcomes of the meeting:

- broad endorsement of the SBP and the communications strategy with agreement on a few amendments to be made;
- members agreed to retain the initial "light touch" approach, with the ICA serving as a platform for enhanced collaboration;
- focus on regional infrastructure across all four pillars of the SBP in response to Africa's needs;
- members agreed to continue sharing relevant data on existing infrastructure stock, commitments and project pipelines. The role of the Secretariat will be to facilitate the dissemination of such data and to identify knowledge gaps. Dissemination will be done through various means including periodic reports and the ICA website;
- it was agreed that the ICA platform should be as inclusive as possible to allow a better mapping of the infrastructure institutional landscape and consolidate financing from a wide range of sources ;
- members agreed to revisit the ICA's operating procedures to adapt them to the needs of the SBP including more regular oversight meetings in a given year; and
- there was strong support for the development of a three-year ICA programme which will allow better medium-term planning and predictability in financing and staffing (see Pledges in Annex 2).

Coordination Outcome

ICA Sector Platforms

Members expressed the view that this outcome was of particular importance for sharing knowledge, coordinating the preparation of bankable projects and using its convening power for engaging with the private sector and other key actors. "Sector Working Groups (SWGs)" as proposed in the SBP are not an additional layer between institutions but rather would seek to enhance collaboration. It was agreed to consider the SWGs as *ICA Sector platforms*.

Germany indicated its willingness to champion the water platform within the ICA in close collaboration with AMCOW, river basin organisations, the African Water Facility (AWF), Water & Sanitation Programme (WSP), and others.

Members recommended against adopting a "one size fits all" approach and expressed a preference to allow the energy platform championed by the US Treasury and water platform championed by Germany to develop organically. The agenda for the ICA Sector platforms will be set as pilot cases through a consultative process between the members with the Secretariat playing a support role.

For the transport and ICT platforms no champion has been identified yet. Members asked the Secretariat to liaise with the SSATP to develop ideas around the transport platform and its agenda. The next ICA meeting will review the evolution of the platforms as members consider possible roles they can play.

PIDA

Members welcomed progress on the start up activities for the Programme for Infrastructure Development in Africa (PIDA). An award of contract is expected by October 2009 and recruitment of a panel of experts is underway to review and critique outputs. The governance structure of PIDA allows for the ICA Secretariat to participate in meetings of the Steering Committee as an observer. In addition, ICA members are expected to contribute to overall quality control by participating in the technical committee. It was agreed that the sectoral platforms could engage with PIDA to ensure wider ownership and to eventually mobilise finance to support PIDA implementation.

Given that the sector platforms will not all come on stream at once, it was agreed that there is a need to find an alternative mechanism specifically for feeding the inputs of ICA members into the PIDA process. The Secretariat committed to developing a proposal for the consideration of members in response to suggestions for a "PIDA reference group". In addition, the Secretariat will circulate the timetable of the PIDA deliverables once available.

The World Bank invited the PIDA team to Washington and offered to help transfer relevant information collected under the Africa Infrastructure Country Diagnostic (AICD) study to PIDA.

Outreach

The ICA Secretariat will continue to engage with China and the Arab Coordination Group and will soon establish links with other important sources of finance including South Korea, Brazil, India, and Sovereign funds. Support from ICA members in outreach work is required and will be determined progressively. AfDB offered to continue its support on dialogue with China. PPIAF and IFC agreed to support the Secretariat in its effort of engaging the private sector. It was agreed that the EU-Africa Business Forum provided an additional opportunity for ICA's outreach to the private sector that should be followed up.

Participants at the meeting recognised that a key success factor in the outreach work will be the quality of information that can be shared through the ICA platform. This would include infrastructure needs, continent-wide and sub-regional plans, project pipelines and investment ready opportunities. Members requested the Secretariat to continue developing synergies with NEPAD-IPPF, APF, PPIAF, EU-Africa ITF and INFRA.

Advocacy and Brokering Outcome

Members acknowledged that ICA could make an important contribution in supporting the development and implementation of regional programmes by better coordinated interventions, bringing more visibility and by contributing to the removal of blockages. Under the ICA, members will assist anchor regional African institutions by offering capacity building support in the delivery of regional infrastructure programmes.

Members proposed four regional programmes for enhanced collaboration under the SBP with a member taking the lead in each case and the Secretariat providing support--to promote correct sequencing, and monitoring progress on the project preparation (tunnel of funds).

The programmes are:

- West African Power Pool to be led by the World Bank;
- North-South Corridor to led by DFID;
- Horn of Africa Programme to be led by the European Commission; and
- Northern Transport Corridor including elements of the Eastern Africa Transport Links Project proposed by the World Bank to be led by AfDB.

JICA announced a possible contribution to the SBP in the transport sector under regional programmes which would consist of initiating master plans for a sub-region to be determined, coordinating stakeholders based on study findings together with the ICA Secretariat, providing technical assistance for programme implementation and a continuation of the on-going assistance in promoting one stop border posts (OSBP).

The Secretariat will examine these proposals and work with members to resolve any overlaps and will come with a proposal for the way forward. The meeting took note of the need to achieve a regional balance in the selection of programmes. Members will receive progress reports on the regional programmes at the six-monthly ICA oversight meetings. DFID presented a project preparation brief, which might help facilitate consistent information flows between different stakeholders. It was agreed that the brief will be developed further.

It was agreed that regional programme preparation and brokering need to be supported by timely access to capacity building and project preparation facility funding. The Tunnel of Funds concept was recognised as a useful tool at the project level and a good starting point to define where blockages might appear in the project preparation and thus where support is required. The Secretariat will explore with members, IPPF and EU-AITF ways to determine whether more can be done to ensure that project sponsors can easily identify the right facility for each stage of project preparation. The Secretariat will also do a stocktaking of existing studies including ongoing and planned corridor diagnostics.

Knowledge and Information Sharing Outcome

In the knowledge session a strong case was made for building better knowledge and understanding of what is happening in infrastructure in Africa. This would entail the provision of reliable, in-depth information on infrastructure needs, trends and key statistics.

AICD

Members took note of the following update:

- the migration of the AICD data from the World Bank to the AfDB is in progress. Management of the AfDB and World Bank agreed to continue to collaborate ensure sustainability of the AICD data collection and management. To this end a jointly agreed Note will be elaborated by the joint team and reviewed by senior management in the two institutions before the end of

October 2009. This Note will outline the agreed elements for sustainable transfer and management of the AICD;

- the World Bank and AfDB have shared the work to complete coverage of the remaining 28 countries (Phase 2);
- senior management of the AfDB committed to implement sustainability plans for infrastructure statistics activities in Africa involving capacity building of national and regional statistics organisations; and
- the media launch for the AICD Flagship Report will be held on 12 November 2009 and will be hosted by DBSA at their headquarters in Midrand, South Africa.

The meeting stressed the importance of the remaining data collection under AICD being completed expeditiously so as to be able to feed into the PIDA process. A launching workshop for 14 countries Phase 2 countries covered by AfDB will be held in Tunis before the end of 2009. The World Bank offered to continue its support for the transitional phase of the AICD migration including short term secondments of staff to AfDB.

GIS on Regional Infrastructure

The Secretariat presented its plans for developing a simple GIS tool on regional programmes that will show who is doing what on infrastructure programmes in Africa. Members noted the importance of ensuring that the ICA GIS system be integrated with AICD and PIDA GIS systems to ensure there was no overlap, or duplication of resources. They also suggested that a modest start focusing initially on regional infrastructure projects that are ongoing or in the pipeline.

Communications Strategy

Members expressed the opinion that the Communications Strategy, while welcome and important, is somewhat ambitious. There was also discussion of whether Communications was really an Outcome at the same level as the other three or whether it was rather a cross-cutting support activity that contributed to the achievement of the other outcomes. The Secretariat will recast the communications outcome as a cross-cutting set of activities in the final SBP.

In the rollout of the Communications Strategy, the Secretariat will:

- articulate core messages in particular on policy and institutional issues aimed at different stakeholders groups;
- use the AICD as a key source of messages along the lines of outlining the efficiency gap, financing gap and missing links;
- revisit the idea of an ICA Ambassador and ensure clear links with the African Union Commission;
- test the proposal of using high-level coordinators to promote regional programmes;
- disseminate lessons from case studies, and best practices from specialists and will not seek to produce them in-house; and
- redesign the format of the "ICA annual report" to make it more analytical in line with the focus of the SBP. This would entail putting emphasis on commitments, trends, outlooks and case studies on selected regional programmes. Where applicable simple statistics will be used that policy makers and media can easily recognise.

SBP Implementation

The Secretariat presented proposals on the implementation modalities for the SBP including areas for possible revision in the ICA Operating Procedures. Members agreed that:

- the ICA should retain the initial light-touch that has characterised this platform;
- the Secretariat will hold internal discussions with the AfDB with a view to identifying areas for speeding up the procurement process;
- secondment of staff from members is the preferred approach for recruiting the sector experts for the Secretariat, although direct recruitment through the market may be considered for specialist staff and experts, such as the Data Analyst and Communications Officer;
- contributions from members to the budget of the Secretariat will continue to be done on a voluntary basis. The status of financing will be reviewed during the course of the implementation of the SBP;
- decision-making should continue to be by consensus; and
- the Secretariat should implement the staffing plan contained in the SBP, adding a Data Analyst, a Communications Officer, a Team Assistant and, subsequently, an Operations Officer.

There was discussion of how to balance the need to continue to attract as wide a group of stakeholders as possible to ICA with the need to keep its governing structure manageable. Although no specific decision was taken, there seemed to be an emerging consensus for broad and more inclusive annual stakeholder meetings to discuss the substance of ICA's work on infrastructure in Africa and oversight meetings where those contributing to the budget could discuss ICA strategy and business matters. In this regard it was agreed that two oversight meetings should be held annually, the first back-to-back with the annual meeting and the second in the autumn;

The Secretariat will circulate proposals for revisions to the operating procedures by the end of 2009. Adoption of the revised procedures will be done at the next oversight meeting.

Budget

Members endorsed the US\$6,693,800 three year budget presented in the SBP and responded positively by making pledges of support in cash and kind that are summarized in Annex 2. The final SBP will now include a financing plan showing the sources of finance in cash and in kind.

Venue and date of the next meeting

The next meeting of the Consortium is provisionally scheduled for spring 2010. The exact date and venue will be confirmed by the Secretariat.

ANNEX 1 – Final List of Participants

	Organisation	Name	Title
1	AfDB	Bobby Pittman	Vice President
2	AfDB	Louis Kasekende	Chief Economist
3	AfDB	Gilbert Mbesherubusa	Director, Infrastructure
4	AfDB	Philibert Afrika	Director, NEPAD and Regional Int.
5	AfDB	Charles Lufumpa	Director, Statistics
6	AfDB	Mike Salawou	Officer-in-Charge NEPAD Division
7	AfDB	Chioma Onukogu	Principal Cooperation Officer
8	AfDB	Peter Fernandes Cardy	Infrastructure Expert
9	AfDB	Jeannette Ndonga	Administrative Assistant
10	BMZ	Peter Radloff	Desk Officer, Regional Dev. Policy Africa
11	Canada	Gisèle Aubut	Special Adviser to Executive Director, AfDB
12	DBSA	Admassu Tadesse	Executive Vice President, International
13	DFID	John Burton	Deputy Director, Africa Regional Department
14	DFID	Peter Dearden	Senior Economic Adviser, Africa Division
15	EU - Africa ITF	Yves de Rosée	Head of EU-Africa Trust Fund Secretariat
16	EIB	Luis Baptista	Senior Corporate Planner, ACP-IF Department
17	EIB	Alistair Wray	Senior Infrastructure Specialist
18	European Commission	Paulus Geraedts	Policy Group Coordinator, Infrastructure and Reg. Integration
19	France	Dominique Etienne	Senior Infrastructure Specialist, Ministry of Ecology, Energy, Sustainable Development and Sea
20	IFC	Laurence Carter	Director, Advisory Services
21	Italy	Filippo Scammacca	Head Financial Affairs, Ministry of Foreign Affairs
22	JICA	Kae Yanagisawa	Executive Advisor to the Director General, Africa Department
23	JICA	Takeshi Oikawa	Deputy Director, Office of the Director General, Africa Department

24	KfW	Klaus Ghr	Division Chief Infrastructure, Sub-Saharan Africa
25	PPIAF	Joel Kolker	Regional Coordinator, East and Southern Africa
26	USA	Alexander Severens	Senior Advisor to Executive Director, AfDB
27	World Bank	Inger Andersen	Director, Sustainable Development Africa Region
28	ICA Secretariat	Alex Rugamba	Coordinator
29	ICA Secretariat	Callixte Kambanda	Infrastructure Expert
30	ICA Secretariat	Renaud Paubelle	Infrastructure Expert
31	ICA Secretariat	Bernd Tilemann	Infrastructure Expert/Advisor
32	ICA Secretariat	Jitsuya Ishiguro	Infrastructure Expert
33	ICA Secretariat	Donia Ben Saad	Secretary
34	ICA Secretariat	Peter Watson	Consultant
35	ICA Secretariat	Nick Sheppard	Consultant

ANNEX 2 – Pledges to the SBP Budget

Cash Contributions

- DFID will make a cash contribution of approximately one third of the total budget, but not less than US\$ 2 million;
- The EC will make a cash contribution of around EUR 200-000 – 300.000 p.a. for three years - tbc;
- EIB will make three year commitment - tbc;
- Germany (KfW) is contemplating an overall commitment of EUR 2 million to chair the ICA Sector Platform on water (including the secondment of a water expert and a cash contribution of not less than EUR 1 million to cover operations of the platform) - tbc;
- AfDB will make a cash contribution of around US\$500,000 per annum for three years; and
- CIDA is prepared to provide financial support for the three year plan - tbc.

In-kind Contributions

- JICA will continue seconding a staff member for one year;
- France will continue seconding a staff member for one year;
- AfDB will continue to second three staff and cover office costs and in addition will consider secondment of a Data Analyst and Team Assistant;
- Italy will provide a contribution in the form of a consultant;
- The World Bank will continue to support the AICD expansion and migration process to AfDB;
- IFC offered to host an ICA staff member to be exposed to the infrastructure advisory area, to collaborate on a series of workshops on PPPs topics, and to contribute to or work together on knowledge management pieces regarding PPPs in Africa; and
- PPIAF offered to continue its collaboration with the ICA Secretariat on the development of knowledge products related to private sector participation in infrastructure.